TOYO KEIZAI INC.

COMPANY PROFILE

CONSTRUCTIVE DISAGREEMENT

IN ORDER TO
OPEN UP THE FUTURE

東洋経済新報社



PRESIDENT Hiroaki Takita

Chuji Machida, a newspaper reporter and later Minister of Finance in the Japanese government, founded the *TOYO KEIZAI SHIMPO* economic magazine in 1895. His aspiration was for the magazine to "contribute to the sound development of the economy and society", an idea that became our corporate philosophy.

About 130 years since then, we have strived to realize our founder's aspiration with our flagship magazine *WEEKLY TOYO KEIZAI* (Japan's Oldest Business Magazine) and the investor's essential handbook *KAISHA SHIKIHO* (Japan Company Handbook), online publications *TOYOKEIZAI ONLINE* and *KAISHA SHIKIHO ONLINE*, as well as a data business and a book publishing enterprise. We are like crews on the ship "Toyo Keizai" who work together to uphold our firm's philosophy announced through the ship's address system, and fulfill its purpose as written on the sails presenting "constructive disagreement in order to open up the future". To us, it is important to propose what may seem, at times, to be contrarian viewpoints. But, true to our goal of opening up the future for readers and users, in our distinctive way we uphold our aspiration to help with decision-making for a brilliant future.

It is in our DNA to interpret trends and fight tenaciously as we carve a path forward. We continued to publish *TOYO KEIZAI SHIMPO* even under strict censorship during wartime, even though by the war's end the publication consisted of only eight pages. At a time when few paid attention to reporting on quarterly business performance, we launched *KAISHA SHIKIHO*. In addition, our foray into providing corporate data has contributed to Japan's business world until today.

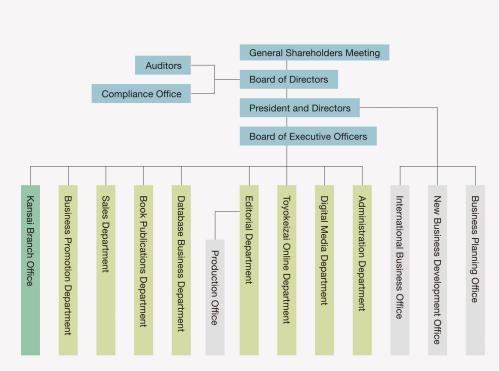
Heavy seas are expected for the times to come. In response, we as the ship "Toyo Keizai" aim to go full speed ahead as a media business that falls outside the standard model framework. In this era of uncertainty, we will continue along our unique path, moving beyond the standard publishing business framework into the data business and online activities. We aim to become a "different" kind of media company bearing our distinctive stamp, to build up a solid presence and make a vital contribution to society.

Upholding our corporate philosophy and purpose, we will express the company's DNA and continue to improve the content that we offer. We will keep abreast of change and continue making valuable contributions to the business community and the world at large. Please look forward to us sailing ahead for centuries to come.

まじめな「異論」で、

未来を拓く

ORGANIZATION CHART



Toyo Keizai's journalism centers on the WEEKLY TOYO KEIZAI. Passing down the philosophy as its inaugural edition since 1895, this has remained Japan's representative full-fledged general economic magazine for objective, rational, and trustworthy information. The KAISHA SHIKIHO, as the investor's essential handbook, is part of the infrastructure of the stock markets. The GYOKAI CHIZU (Japan's Industry Research) is an annual publication about current and future situations of each industry. All of these are created by our own reporter groups. TOYOKEIZAI ONLINE posts original corporate and economic articles, and ranking commentaries by our internal reporters. In addition, we have a wide array of columnists, filling out our content from business information to culture to sensibility refinement. We are constantly pursuing every digital-driven media's possibilities and missions.



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Diffusion of the internet and smart phones has made for a major shift to digital in the media world. Within this trend, Toyo Keizai, with its TOYOKEIZAI ONLINE and KAISHA SHIKIHO ONLINE, has come to grips with development of information transmission and e-books and magazines. As media become more diverse, we are pursuing optimum economic information transmission methods.









Since our founding we have focused on fact- and data-based analysis and discussion, stressing statistical data collection and transmission. Now we have built a high-level economic database, updated every day, and focuses especially on exchange-listed company's fiscal results, earnings forecast data, and other information infrastructure indispensable for the stock market. Our quality is widely recognized, where domestic and overseas universities and research institutions make full use for academic research. These also come to fruition in the KAISHA SHIKIHO and the student-supporting SHUSHOKU SHIKIHO (New Graduates Recruitment Handbook).

The promotion business brings together corporations and universities, local government information transmission, and communication activity, in comprehensive support of business development. Backed by the Toyo Keizai's brand power, these measures help bring warmth and color to a variegated mix of information transmissions, such as magazine advertisements, widely expandable digital advertisements, direct-contact seminars with strictly selected customers, company history compilation, and custom publication of marketable "magazine books" and book-format for client message transmission.



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海外進出企業 総覧

日系現地法人33,100社 編2,800拠点の最新デーク 集計画 音楽 連出



- 1895 Chuji Machida founds the company in Ogawa-machi, Ushigome-ku, Tokyo. TOYO KEIZAI SHIMPO, published three times a month, launched.
- 1902 Company's first book (KEIZAIGAKU KOYO [Outline of Economics], by Tameyuki Amano), published; begins issuing wholesale price indexes.
- 1919 Publication of TOYO KEIZAI SHIMPO as a weekly, starting with the October 4 issue, begins.
- 1921 Reorganized as Toyo Keizai Shimpo Inc. (with paid-in capital of 50,000 yen).
- 1924 Tanzan Ishibashi becomes executive editor-in-chief; becomes president in 1925.
- 1936 Publication of KAISHA SHIKIHO begins.
- 1947 Publication of KABUSHIKI WEEKLY begins.
- 1961 SHUKAN TOYO KEIZAI SHIMPO renamed WEEKLY TOYO KEIZAI.
- 1970 Publication of ISHIBASHI TANZAN ZENSHU (The Collected Works of Tanzan Ishibashi) in 15 volumes, begins.
- 1977 Publication of KEYNES ZENSHU (The Collected Works of John Maynard Keynes) in 28 volumes, begins.

- 1983 Publication of KAISHA SHIKIHO MIJOJO KAISHA BAN, SHUSHOKU SHIKIHO and YAKUIN SHIKIHO begins.
- 1991 KANKETSU SHOWA KOKUSEI SORAN (Book of Comprehensive Long-term Statistics of Showa Japan) in four volumes, published. 5,000th issue of WEEKLY TOYO KEIZAI published.
- 1995 Marks 100th anniversary. Toyo Keizai's Hundred Year History published in 1996.
- 2000 Publication of HITOTSUBASHI BUSINESS REVIEW begins.
- 2003 Publication of KAISHA SHIKIHO GYOKAI CHIZU begins. TOYOKEIZAI ONLINE service begins
- 2012 KAISHA SHIKIHO ONLINE service begins.
- 2014 Publication of U.S. KAISHA SHIKIHO begins.
- 2016 TOYOKEIZAI ONLINE surpasses 200 million monthly page views, and becomes the number one economic and business magazine site in Japan.
- 2020 TOYO KEIZAI education × ICT service begins.
- 2023 The company adopts "Constructive disagreement in order to open up the future" as its purpose.

Kamekichi Takahashi (1891-1977) Editor-in-chief from 1924, he later left the company and became an economist known for books on econmic history. Recognized as a Person of Cultural Merit.



HISTORY AND DEVELOPMENT

The history of Toyo Keizai goes hand in hand with Japan's modern and contemporary history. Founded in 1895, after the end of the Sino-Japanese War, the company has carefully observed the politics and economies of the subsequent eras from a liberal and rational standpoint. The company opposed Japan's drift toward ultranationalism, and has since maintained a posture of challenging bureaucracy, advising corporations, and using knowledge for the betterment of society.

From the end of the 19th century through the 20th century and on into the 21st century, we have kept moving forward. Our long history and traditions are the results of reader support and the trust of society.

Although publishing formats are transitioning from magazines and books to electronic media and the internet, there is no change in our philosophy as a trusted adviser, discussion without fear of criticism, and a spirit of independence respecting freedom.

Going forward as well, we will continue our mission of contributing to the growth and prosperity of Japan and the world.

Tanzan Ishibashi (1884-1973)

after studying philosophy at Waseda University. Fifth executive editor-in-chief, serving 22 years from 1924. Later went into politics, serving as Cabinet minister and later as Prime Minister in 1956-57



Company Name TOYO KEIZAI INC.

November 15, 1895 Foundation

President Hiroaki Takita

Business Publication of Magazines&Books, Promotion, Data, and Digital Media

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