TOYO KEIZAI INC.

COMPANY PROFILE

CONSTRUCTIVE DISAGREEMENT

IN ORDER TO
OPEN UP THE FUTURE

東洋経済新報社

PRESIDENT

Tetsuya Yamada

One summer 130 years ago, a young Japanese man arrived in London. He was Chuji Machida, a 30-year-old newspaper reporter. What struck him most about England was that an economic newspaper had an authoritative voice and a sterling reputation in economic circles in the cradle of constitutional government and capitalism.

That newspaper was The Economist, and Machida believed that Japan should have an equivalent publication. That moment marked the birth of the *TOYO KEIZAI SHIMPO*, the origin of our business today.

Wholesome development of the individual is necessary for building a sound economy and society. We aim to become a supervisor and an advisor for the government and those involved in business, and to be a discerning and well-versed leader in worldly matters. This aspiration was proudly stated in our inaugural issue.

In the 130 years since then, our business, which began with the publication of our flagship magazine, has expanded from book publishing to the release of *KAISHA SHIKIHO*; a handbook essential for investors. It continues to develop, expanding into the database business and online media, growing and evolving to match changing needs.

At the same time, Toyo Keizai Inc. launched prominent journalists such as Tanzan Ishibashi, who advocated for a "Small Japan" policy. He published over 1,900 articles in his lifetime, vehemently opposing the colonization policy of the government of the time. It is no accident that now, 80 years after the end of World War II, Ishibashi's work is enjoying a resurgence, at a moment when the nation is facing a turning point.

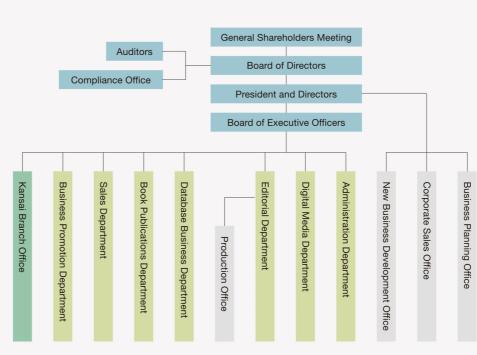
Upholding the high ideals of our founder Chuji Machida and the tradition of Tanzan Ishibashi and other eminent journalists, we will continue to evolve and contribute to the sound growth of our economy and society.

Thank you for your continued patronage.

まじめな「異論」で、

未来を拓く

ORGANIZATION CHART



This is one of our traditional businesses. We publish around 100 titles a year and have been moving simultaneously into e-books. Every year, some of our books are hits or become best-sellers, winning numerous awards, including the Nikkei Prize for Excellent Books in Economic Science and the Business Book Award. In recent years, we have branched out into adapting some of our books into films and have succeeded in having some titles dramatized. We edit and publish a wide variety of appealing books, ranging from texts on economics, management and technical subjects to self-help manuals, how-to books useful in business, and books on money or culture for general readers.

Toyo Keizai's journalism centers on the WEEKLY TOYO KEIZAI. Passing down the philosophy as its inaugural edition since 1895, this has remained Japan's representative full-fledged general economic magazine for objective, rational, and trustworthy information. The KAISHA SHIKIHO, as the investor's essential handbook, is part of the infrastructure of the stock markets. The GYOKAI CHIZU (Japan's Industry Research) is an annual publication about current and future situations of each industry. All of these are created by our own reporter groups. TOYOKEIZAI ONLINE posts original corporate and economic articles, and ranking commentaries by our internal reporters. In addition, we have a wide array of columnists, filling out our content from business information to culture to sensibility refinement. We are constantly pursuing every digital-driven media's possibilities and missions.



Data Bank 2025 Data Bank 2024 Data Bank 2024



DIGITA

Diffusion of the internet and smart phones has made for a major shift to digital in the media world. Within this trend, Toyo Keizai, with its TOYOKEIZAI ONLINE and KAISHA SHIKIHO ONLINE, has come to grips with development of information transmission and e-books and magazines. As media become more diverse, we are pursuing optimum economic information transmission methods.





東洋経済

PROMOTION

Since our founding we have focused on fact- and data-based analysis and discussion, stressing statistical data collection and transmission. Now we have built a high-level economic database, updated every day, and focuses especially on exchange-listed company's fiscal results, earnings forecast data, and other information infrastructure indispensable for the stock market. Our quality is widely recognized, where domestic and overseas universities and research institutions make full use for academic research. These also come to fruition in the KAISHA SHIKIHO and the student-supporting SHUSHOKU SHIKIHO (New Graduates Recruitment Handbook).

The promotion business brings together corporations and universities, local government information transmission, and communication activity, in comprehensive support of business development. Backed by the Toyo Keizai's brand power, these measures help bring warmth and color to a variegated mix of information transmissions, such as magazine advertisements, widely expandable digital advertisements, direct-contact seminars with strictly selected customers, company history compilation, and custom publication of marketable "magazine books" and book-format for client message transmission.

DATA BUSINESS

- 1895 Chuji Machida founds the company in Ogawa-machi, Ushigome-ku, Tokyo. TOYO KEIZAI SHIMPO. published three times a month, launched.
- 1902 Company's first book (KEIZAIGAKU KOYO [Outline of Economics], by Tameyuki Amano), published; begins issuing wholesale price indexes.
- 1919 Publication of TOYO KEIZAI SHIMPO as a weekly, starting with the October 4 issue, begins.
- 1921 Reorganized as Toyo Keizai Shimpo Inc. (with paid-in capital of 50,000 yen).
- 1924 Tanzan Ishibashi becomes executive editor-in-chief; becomes president in 1925.
- 1936 Publication of KAISHA SHIKIHO begins.
- 1947 Publication of KABUSHIKI WEEKLY begins.
- 1961 SHUKAN TOYO KEIZAI SHIMPO renamed WEEKLY TOYO KEIZAI.
- 1970 Publication of ISHIBASHI TANZAN ZENSHU (The Collected Works of Tanzan Ishibashi) in 15 volumes, begins.
- 1977 Publication of KEYNES ZENSHU (The Collected Works of John Maynard Keynes) in 28 volumes, begins.

- 1983 Publication of KAISHA SHIKIHO MIJOJO KAISHA BAN, SHUSHOKU SHIKIHO and YAKUIN SHIKIHO begins.
- 1991 KANKETSU SHOWA KOKUSEI SORAN (Book of Comprehensive Long-term Statistics of Showa Japan) in four volumes, published. 5,000th issue of WEEKLY TOYO KEIZAI published.
- 1995 Marks 100th anniversary. Toyo Keizai's Hundred Year History published in 1996.
- 2000 Publication of HITOTSUBASHI BUSINESS REVIEW begins.
- 2003 Publication of KAISHA SHIKIHO GYOKAI CHIZU begins. TOYOKEIZAI ONLINE service begins.
- 2012 KAISHA SHIKIHO ONLINE service begins.
- 2014 Publication of U.S. KAISHA SHIKIHO begins.
- 2016 TOYOKEIZAI ONLINE surpasses 200 million monthly page views, and becomes the number one economic and business magazine site in Japan.
- 2020 TOYO KEIZAI education × ICT service begins.
- 2023 The company adopts "Constructive disagreement in order to open up the future" as its purpose.

Kamekichi Takahashi (1891 - 1977)Editor-in-chief from 1924, he later left the company and became an economist known for books on econmic history. Recognized as a Person of Cultural Merit.



HISTORY AND DEVELOPMENT

The history of Toyo Keizai goes hand in hand with Japan's modern and contemporary history. Founded in 1895, after the end of the Sino-Japanese War, the company has carefully observed the politics and economies of the subsequent eras from a liberal and rational standpoint. The company opposed Japan's drift toward ultranationalism, and has since maintained a posture of challenging bureaucracy, advising corporations, and using knowledge for the betterment of society.

From the end of the 19th century through the 20th century and on into the 21st century, we have kept moving forward. Our long history and traditions are the results of reader support and the trust of society.

Although publishing formats are transitioning from magazines and books to electronic media and the internet, there is no change in our philosophy as a trusted adviser, discussion without fear of criticism, and a spirit of independence respecting freedom.

Going forward as well, we will continue our mission of contributing to the growth and prosperity of Japan and the world.

Tanzan Ishibashi

(1884-1973) after studying philosophy at Waseda University. Fifth executive editor-in-chief. serving 22 years from 1924. Later went into politics, serving as Cabinet minister and later as Prime Minister in 1956-57.



TOYO KEIZAI INC. **Company Name**

November 15, 1895 Foundation

President Tetsuya Yamada

Business Publication of Magazines&Books, Promotion, Data, and Digital Media

Head Office 1-2-1 Nihonbashi Hongoku-cho, Chuo-ku, Tokyo 103-8345, Japan

Branch Office Kansai (Osaka)